EMBARK EARLY EDUCATION LIMITED – DIVIDEND POLICY

This policy was approved by the Board of Directors (**Board**) of Embark Early Education Limited (**Embark Education**) on 23 June 2023.

Dividend Policy

Dividends and other distributions with respect to the Shares are made at the discretion of the Board and depend on a number of factors, including:

- current profitability;
- current and medium-term capital expenditure requirements;
- working capital requirements;
- current capital structure, having regard to the risks presented by short and medium term;
- economic and market conditions and estimated financial performance; and
- available imputation credits.

The payment of dividends is not guaranteed and Embark Early Education's dividend policy may change. No guarantee can be given about future dividends or the level of imputation of such dividends (if any) as these matters will depend upon future events including the profitability, growth opportunities, and financial and taxation position of Embark Early Education, the Board's discretion, and the impact on Embark Early Education's business of the risk factors.

Subject to the above, Embark Early Education intends to make dividend payments to Shareholders twice each year in respect of the half years ending 30 June and full years ending 31 December. The Board may also, at its discretion, make quarterly dividend payments. The current intention of the Board is to pay dividends between 50% and 75% of pre-IFRS16 net profit after tax (excluding non-operational items) in respect of the preceding half year period. However, the actual percentage of dividends paid to pre-IFRS net profit after tax is expected to vary over time reflecting the above factors. It is the Board's intention to attach imputation credits to dividends to the extent they are available. However the extent of available imputation credits will be a factor the Board will consider in determining whether to pay a dividend.